

Part A: Vocabulary

Directions: Choose the word or the phrase (1), (2), (3), or (4) that best completes each sentence. Then mark your answer sheet.

- 1- Mrs. Harding herself was thin and frail but her son was a _____ sixteen-year-old.
1) unbearable 2) verbose 3) sturdy 4) lethargic
- 2- Some tribes still _____ the more remote mountains and jungles of the country.
1) forego 2) inhabit 3) ensue 4) aggravate
- 3- The _____ of coffee brought Christine into the small cafe.
1) aroma 2) fragility 3) whim 4) badge
- 4- The client _____ our proposal because they found our presentation banal and unimpressive.
1) recognized 2) emulated 3) hailed 4) rejected
- 5- Immediately overcome by _____ for the wrong he had done, I lowered him to the floor and tried to apologize.
1) remorse 2) charity 3) stubbornness 4) esteem
- 6- A health inspector gave _____ instructions on how to correct the problem; we all found out how to handle the situation.
1) perpetual 2) rudimentary 3) explicit 4) trivial
- 7- I _____ the cold I was getting by taking plenty of vitamin C pills and wearing a scarf.
1) vanished 2) squandered 3) forestalled 4) penetrated
- 8- Why would Ian want to claim his inheritance and then give all his money away? It was a _____ to me.
1) riddle 2) peril 3) glory 4) fragment
- 9- He was later accused of writing _____ loan and deposit records, found guilty and sentenced to three years of imprisonment.
1) essential 2) fraudulent 3) vulgar 4) witty
- 10- The question of how the murderer had gained entry to the house _____ the police for several weeks.
1) exhilarated 2) assailed 3) countered 4) perplexed

Part B: Cloze Passage

Directions: Read the following passage and decide which choice (1), (2), (3), or (4) best fits each space. Then mark your answer sheet.

Scuba diving is a form of underwater diving in which a diver uses a self-contained underwater breathing apparatus (scuba) to breathe underwater.

Unlike other modes of diving, (11) _____ rely either on breath-hold or on air pumped from the surface, scuba divers carry their own source of breathing gas, (usually compressed air), (12) _____ greater freedom of movement than with an air line or diver's umbilical and longer underwater endurance than breath-hold. Scuba equipment may be open circuit, in which exhaled gas (13) _____ the surroundings, or closed or semi-closed circuit, (14) _____ is scrubbed to remove carbon dioxide, and (15) _____ replenished from a supply of feed gas before being re-breathed.

- 11- 1) that 2) on which they 3) which 4) they
- 12- 1) allowing them 2) they allow 3) allowed them 4) to allow
- 13- 1) exhausts 2) is exhausted to 3) exhausting 4) be exhausted
- 14- 1) where the gas breathing 2) which breathes the gas
- 3) the breathing gas which 4) in which the breathing gas
- 15- 1) the oxygen is used 2) the oxygen used is
- 3) uses the oxygen to be 4) used is the oxygen

PART C: Reading Comprehension

Directions: Read the following two passages and answer the questions by choosing the best choice (1), (2), (3), or (4). Then mark the correct choice on your answer sheet.

Passage 1:

The managers responsible for industrial production require an enormous amount of assistance and support because of the complexity of most production systems, and the additional burden of planning, scheduling and coordination. Historically this support was provided by industrial engineers whose major concern was with methods, standards and the organization of process technology.

Industrial engineering originated with the studies of Taylor, Gillberts and other pioneers of mass production methods. Their work expanded into responsibilities that now include the development of work methods to increase efficiency and eliminate worker fatigue; the redesign and standardization of manufacturing process and methods for handling and transporting materials; the development of production planning and control procedures; and the determination and maintenance of output standards for workers and machines. Today the field is characterized by an emphasis on mathematical and computer modeling.

- 16- Which of the following questions is the one which paragraph 1 is mainly attempting to answer?
- 1) What makes managerial work as complex as it is now?
 - 2) What distinguishes a manager from an industrial engineer?
 - 3) Why are managers in need of help from industrial engineers?
 - 4) What is the historical development of industrial engineering?
- 17- According to the passage, all of the following are part of the extra work complicating a manager's responsibilities EXCEPT -----
- 1) scheduling
 - 2) coordination
 - 3) the burden of planning
 - 4) the organization of process technology
- 18- The word "originated" in line 6 closest in meaning to ----- .
- 1) stemmed
 - 2) proceeded
 - 3) fostered
 - 4) established
- 19- Which one of the following best represents the rhetorical function of paragraph 2?
- 1) definition
 - 2) function description
 - 3) function description
 - 4) chronological time order
- 20- In line 1 the word "enormous" means.
- 1) a lot
 - 2) huge
 - 3) vast
 - 4) serious

Passage 2:

Control of the project's activities is primarily concerned with monitoring and assessing actual activities and making sure they align with program goals. Monitoring involves conducting program reviews, measuring actual costs with planned costs, and testing incremental aspects of the program. It also includes managing the internal aspects of a program and monitoring external organizations that may have a stake in the program's outcome. From time to time, a program assessment is needed to determine if the overall requirement is still being addressed, adequate funds are available, the risks are being managed, and the initial acquisition strategy is sound. Organizing resources requires ensuring that appropriate staff members are in place to perform the activities required for a successful program. Recruiting, training, and motivating personnel are all part of the program manager's responsibilities. He or she must ensure that the organizational structure is optimized to perform the required tasks. Traditionally, programs have been organized functionally with hierarchical structures, each of which performs a certain task. Recently, IPTs have become popular for organizing personnel on a project. IPTs are multidiscipline teams with the authority and accountability to produce a specific product within a program.

- 21- **What does the passage mainly discuss?**
 1) Project activities
 2) Organizing resources
 3) Monitoring project activities
 4) Responsibilities of program managers
- 22- **According to the passage, monitoring involves all of the following EXCEPT -----.**
 1) monitoring external organizations
 2) setting program goals
 3) reviewing programs
 4) measuring costs
- 23- **According to the passage, IPTs -----.**
 1) have the authority to organize staff
 2) are responsible for hiring personnel
 3) tend to organize programs functionally
 4) assess specific products within a program
- 24- **Where in the passage does the author discuss the duties of a program manager?**
 1) Lines 2 - 4
 2) Lines 5 - 7
 3) Lines 9 - 11
 4) Lines 12 - 14
- 25- **Which of the following statements can be inferred from the passage?**
 1) Program goals change from time to time in order to optimize organizational structures.
 2) External organizations have the authority to change a program's outcome.
 3) A program assessment is aimed at increasing risks within a program.
 4) Assessment is carried out several times within a program.

PART D: Cloze Test

Directions: Read the following passage and decide which choice (1), (2), (3), or (4) best fits each space. Then mark the correct choice on your answer sheet.

Trends toward the globalization of companies, the use of global terms within and across companies, and global outsourcing have resulted in unique diversity issues. Cultural and language differences and geography are significant ----- (26) to managing a globally diverse workforce. In the case of culturally diverse groups, differences may be more (27) ----- and defined diversity programs may be less effective in dealing with them. Managers cannot (28) ----- their employees' behavior through their own cultural background. It is often helpful to use a (29) ----- who is better able to bridge the cultural gap as a go-between. The most common diversity (30) ----- and programs identified in the survey were recruiting efforts designed to increase diversity.

- 26- 1) approaches
 2) benefits
 3) designs
 4) barriers
- 27- 1) harmonious
 2) analogous
 3) subtle
 4) substitute
- 28- 1) interpret
 2) believe
 3) achieve
 4) accomplish
- 29- 1) good party
 2) second party
 3) third party
 4) third part
- 30- 1) profits
 2) initiatives
 3) applications
 4) softwares